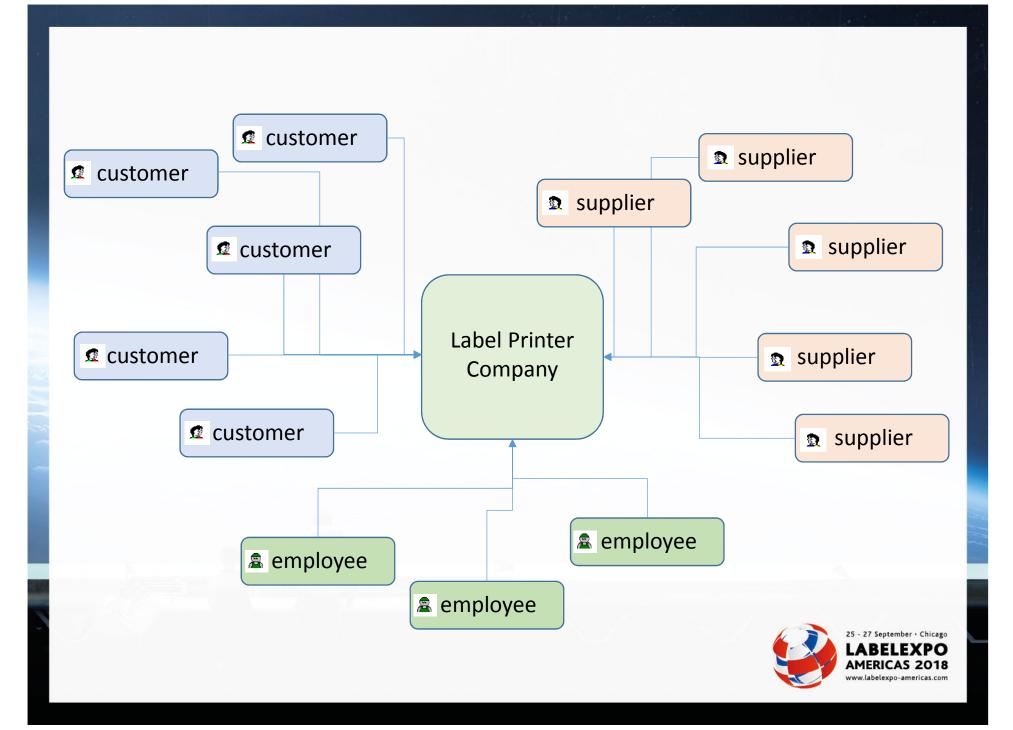


Peter Dhondt Global Head Sales CERM



EFFICIENT JOB PLANNING AND PRODUCTION SCHEDULING





presses
finishing machines
rewinders
core-cutter
ink-dispensing
production

film

die-cuts
other tools
inks
cores
boxes

sales

customer service

pre-press

production

human resources

job-management

expedition

accounting

internal

organisation

M.I.S.



work scheme

jobs done

production

materials needed

materials available

materials received

scheduler

materials

customer service

human resources

job-manager

production-manager



products delivered on time

customers

materials ordered on time

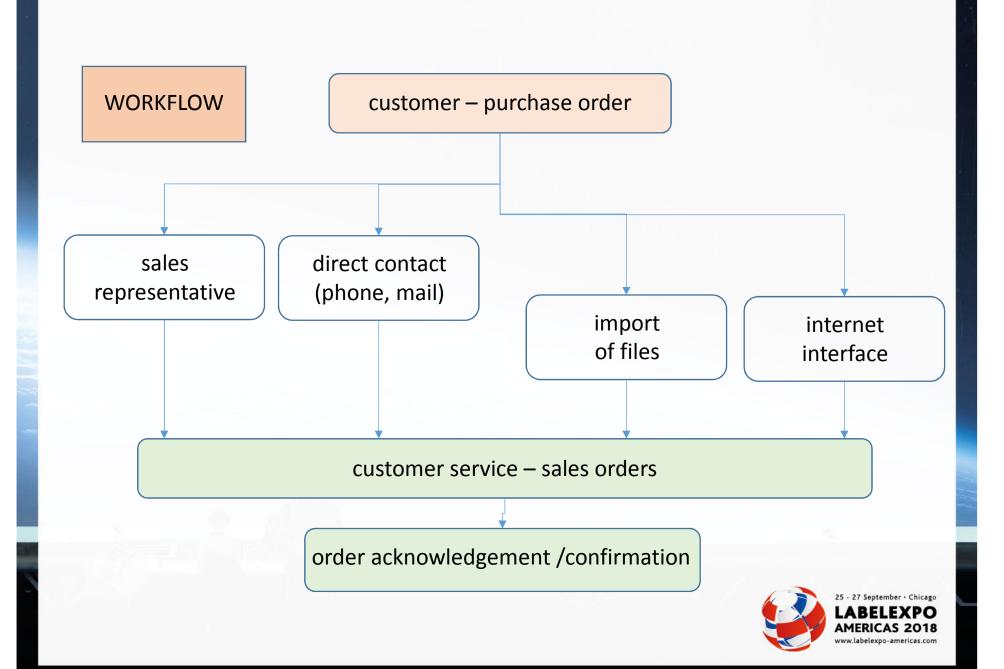
scheduler

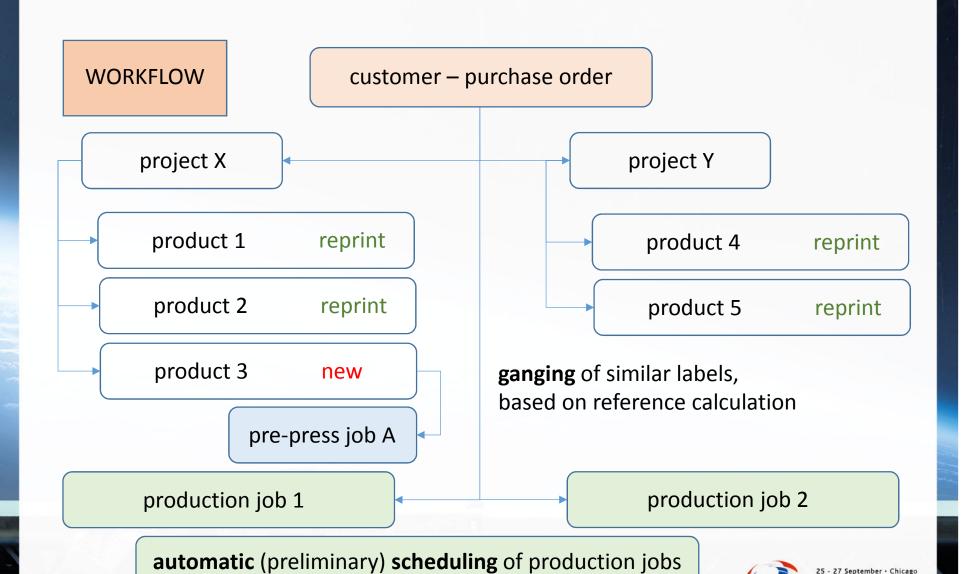
suppliers

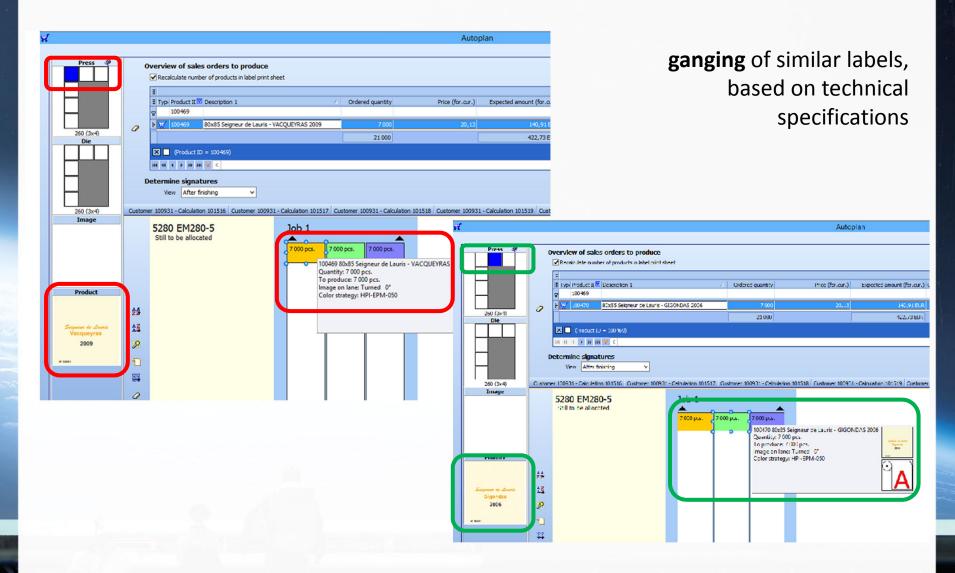
employees

jobs scheduled on time





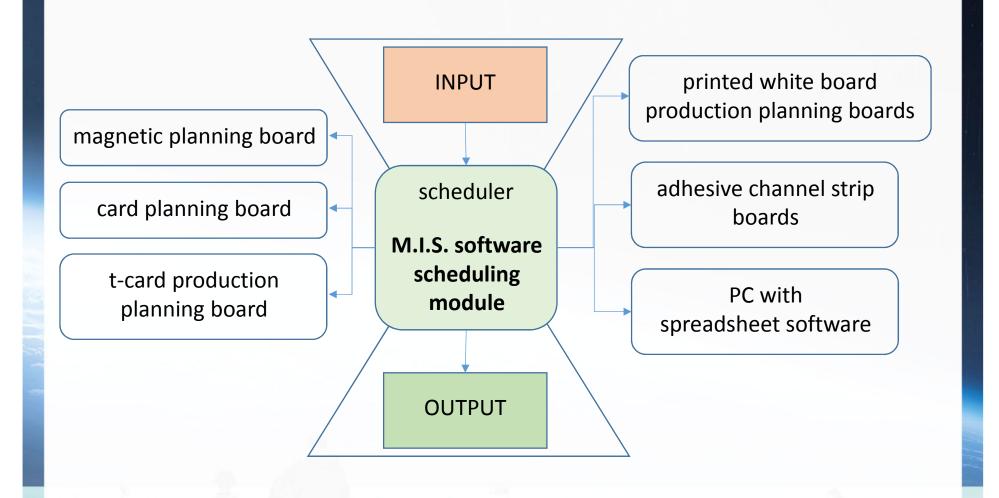




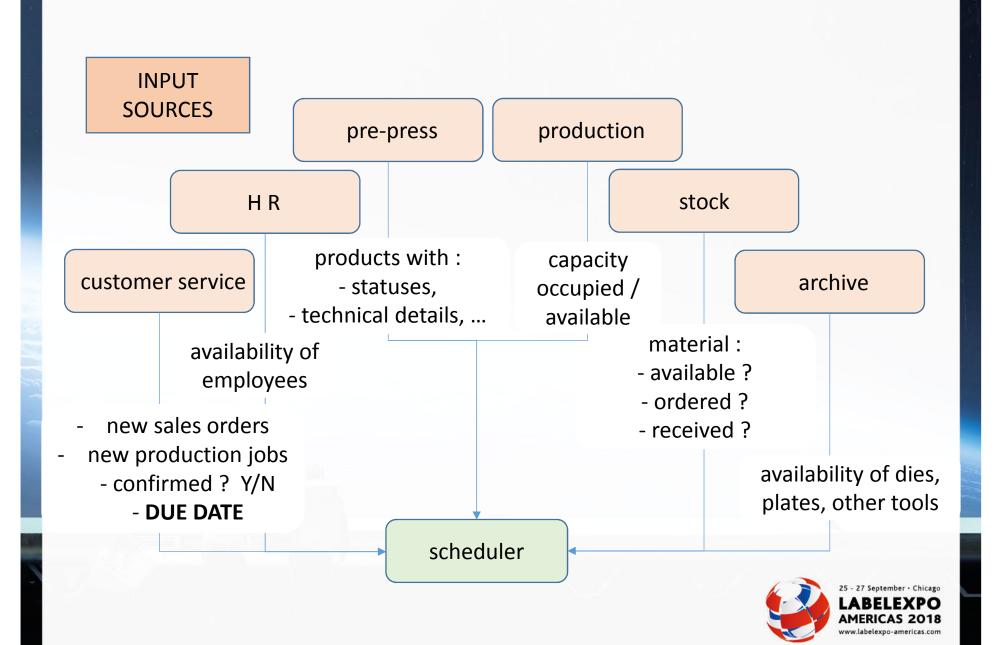


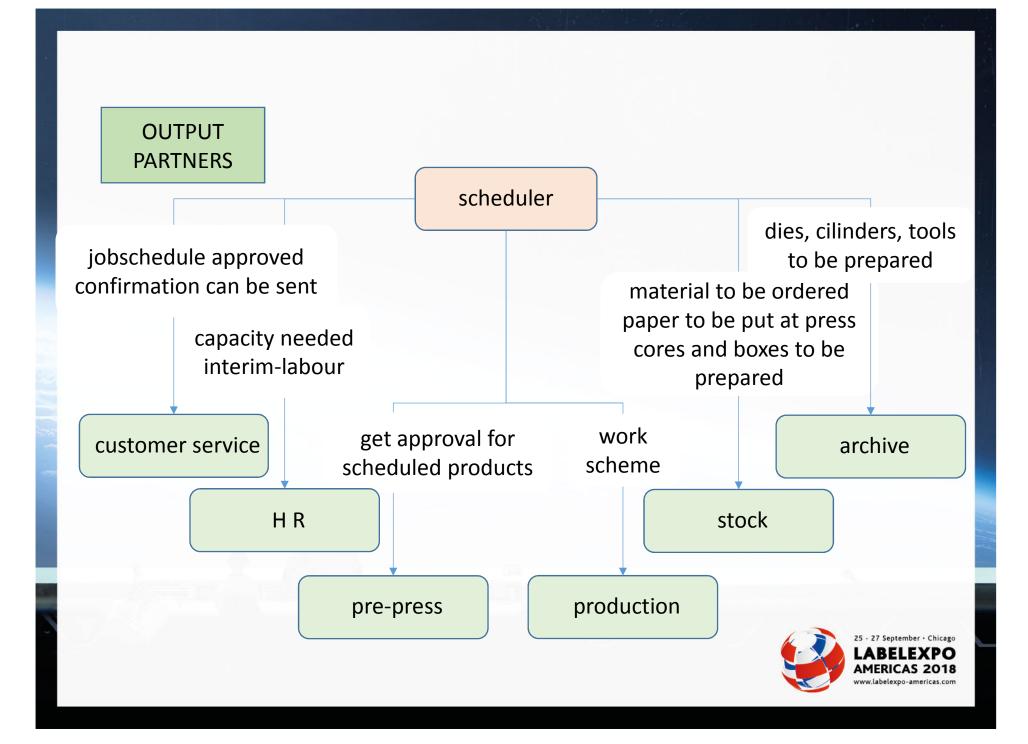
automatic preliminary scheduling production jobs production job 1 one overall scheduling new job 4 Α production job 2 new job 5 production job 3 "real" scheduling "shadow" scheduling production job 1 В new job 4 production job 2 new job 5 production job 3

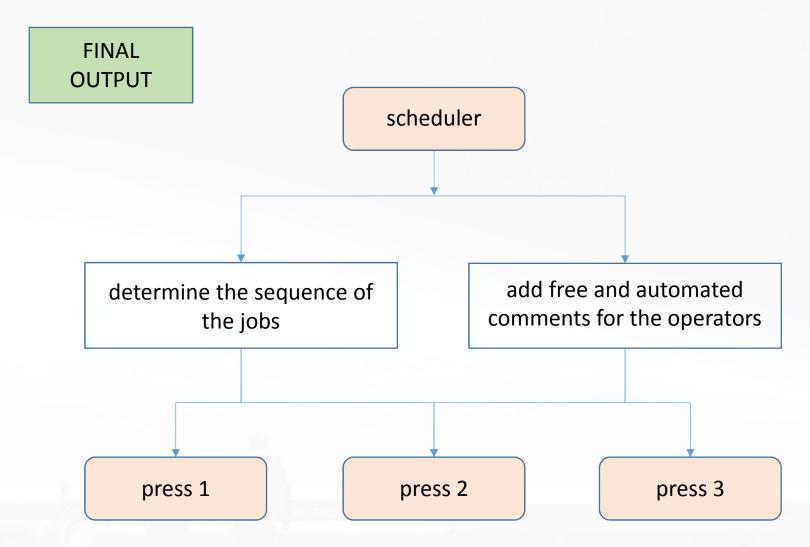












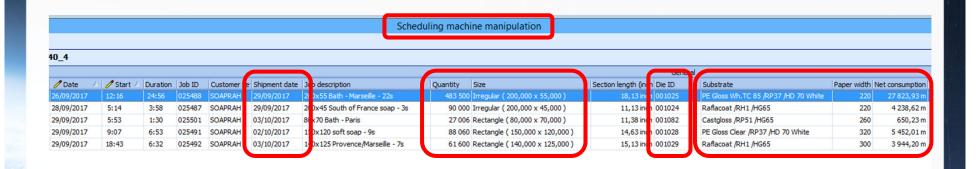


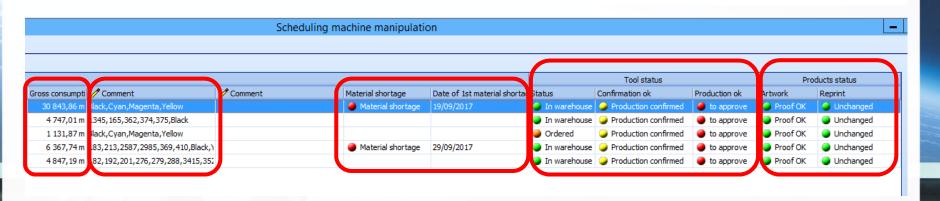
determine the sequence of the jobs : based on a lot of **information**

- the **due date(s)** of the purchase order
 - view on details of delivery/deliveries
- quantities of labels to be produced
- technical details of those labels (shape, sizes, ...)
- material(s) to be printed on, width of the paper, number of running meters needed
 - ev. decide to use other material during make-ready
- **colours** to be printed
- dies and other tools to be used
- **cilinders** to be used
- finishings to be added
- ...

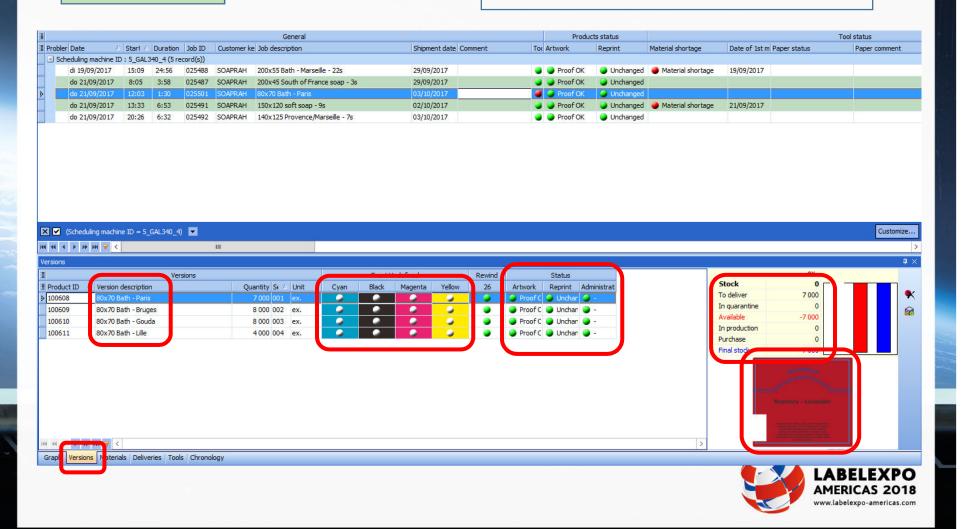


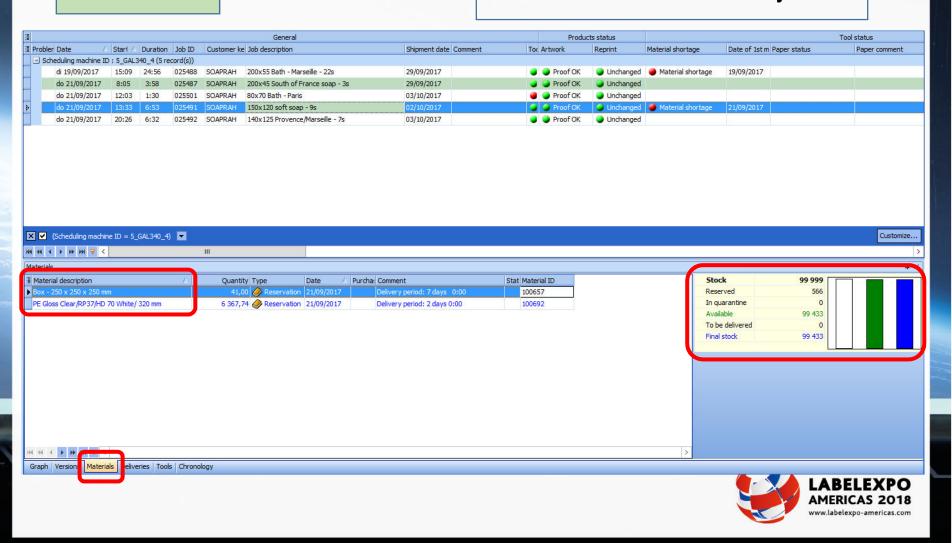
determine the sequence of the jobs : based on a lot of **information**

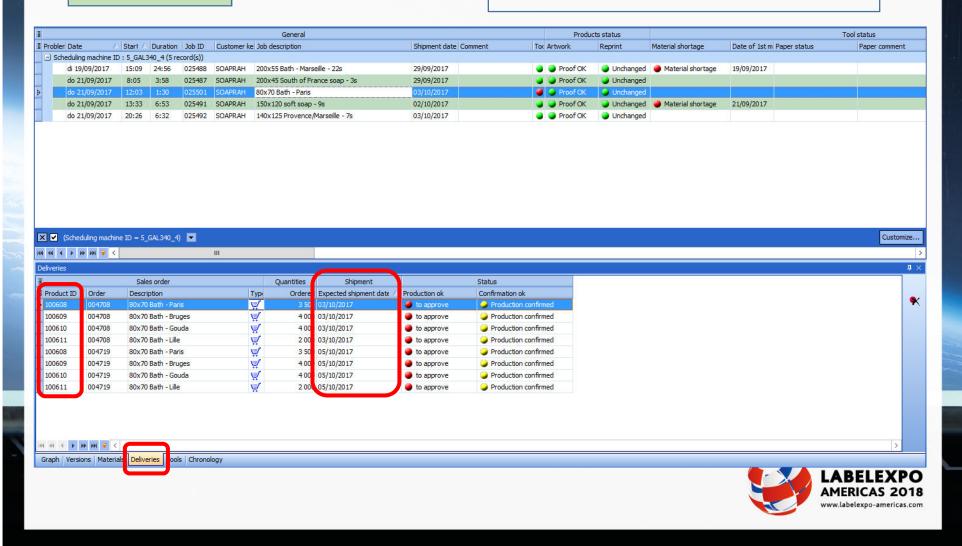


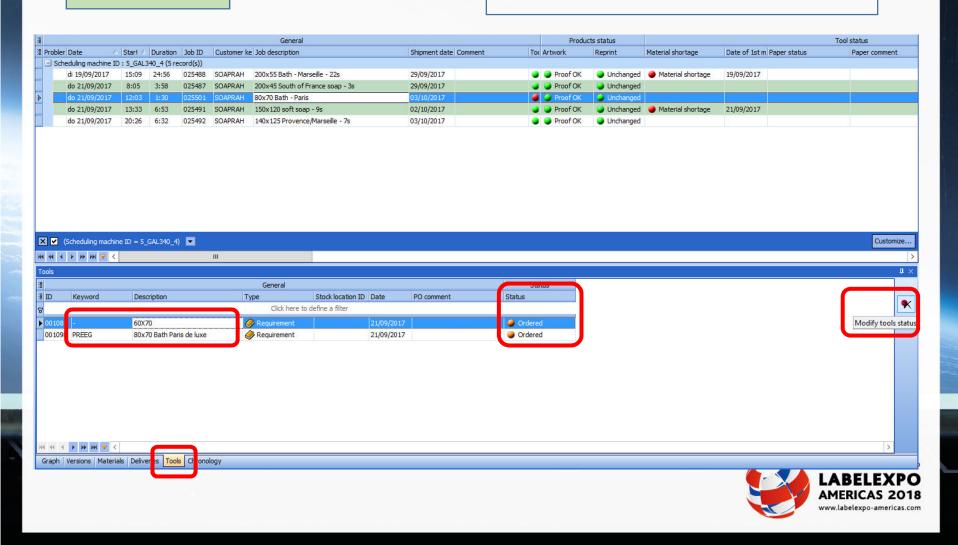


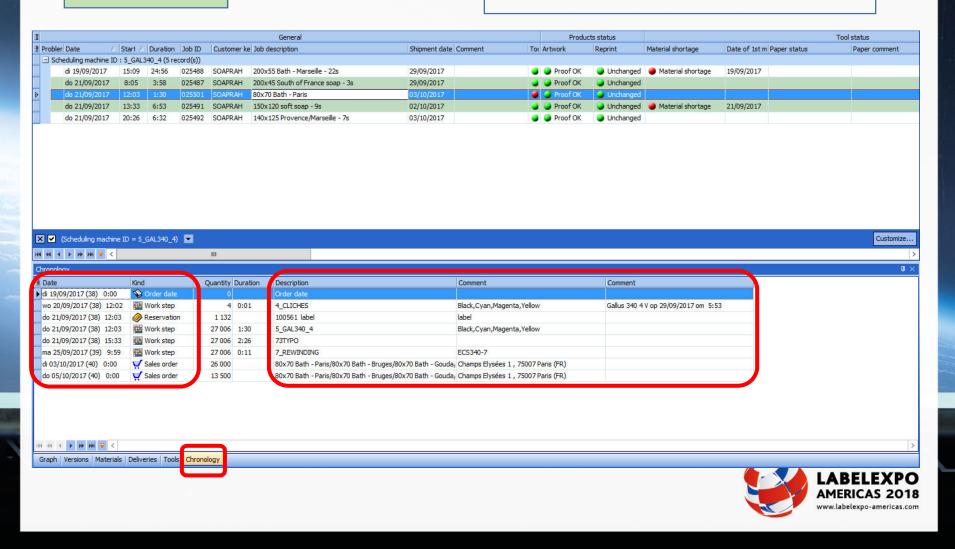












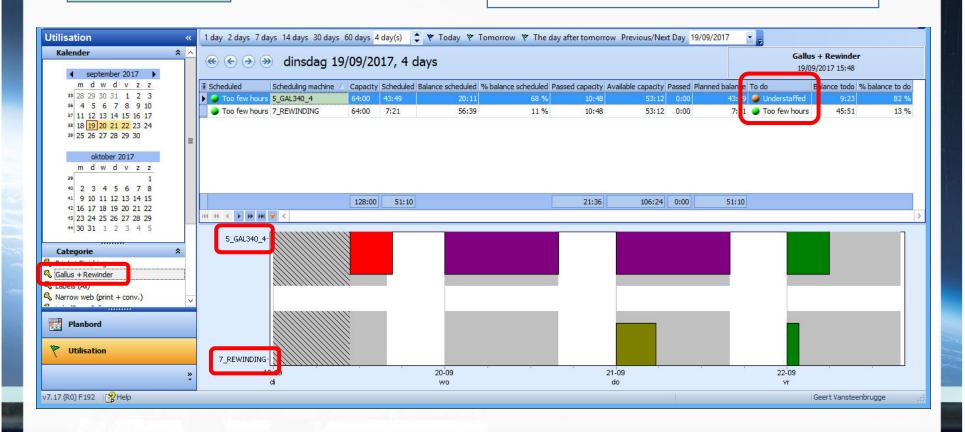
determine the sequence of the jobs : using **TRAFFIC LIGHTS**

- capacity of the presses and finishing machines
 - default capacity, modifiable per machine, per week, per day
- **order confirmation** already sent to customer?
- **delivery date** already confirmed to customer?
- pre-press status of product(s) (all) approved ?
- availability (and more information) of material?
 in stock? ordered? to be delivered on time?
- availability of diecut and eventually other tools
 - availability of diecut at the scheduled time
- **free statuses** of sales orders, production jobs, products, tools, ...
 - special tool, unusual material, reliable customer
 - long delivery time for special material

- ...

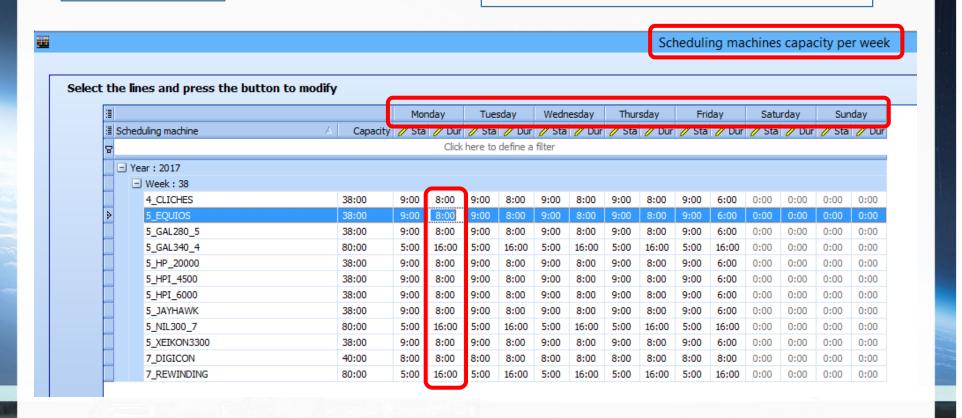


determine the sequence of the jobs : using **TRAFFIC LIGHTS**





determine the sequence of the jobs : using **TRAFFIC LIGHTS**





determine the sequence of the jobs : using **TRAFFIC LIGHTS**

	Products	status	Tool st	Job status	
s To	Artwork	Reprint	Material shortage	Status	JobScheduled
	Proof sent	New	Material shortage	In warehouse	Scheduling confirmed
-	Proof OK	Unchanged		In warehouse	Scheduling confirmed
•	Proof OK	Unchanged		Ordered	Scheduling confirmed
1	Proof OK	Unchanged	Material shortage	In warehouse	Scheduling confirmed
	Proof rejected	Unchanged		To be repared	Scheduling confirmed
•	Proof sent	New	Material shortage	In warehouse	Scheduling confirmed
	Proof OK	Unchanged		In warehouse	Scheduling confirmed
	Proof OK	Unchanged	Material shortage	In warehouse	Scheduling confirmed
10	Proof rejected	Unchanged		To be repared	Scheduling confirmed
	Proof OK	Unchanged		Ordered	Scheduling confirmed



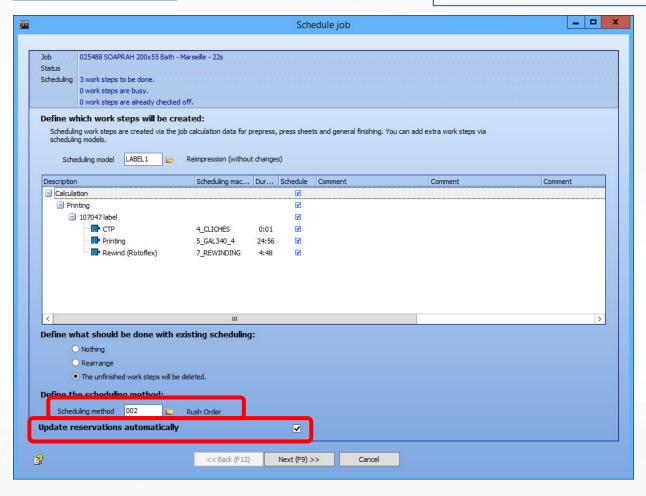
determine the sequence of the jobs : using **software tools**

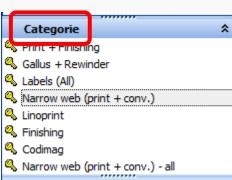
- scheduling methods
 - normal jobs, rush orders different waiting times
- non-calculated milestones
 - pre-press work, plates ready, ...
- scheduling categories
 - show machines in limited groups for better overview
 - easy switch from one to another category
 - one global overview for all machines
- recalculate reservations when modifying original scheduling
- pre-press status of product(s) (all) **approved** ?
- availability (and more information) of **material**? in stock? ordered? to be delivered on time? future shortages?
- availability of diecut and eventually other tools
 - availability of diecut <u>at the scheduled time</u>
- free statuses of sales orders, production jobs, products, tools, ...





determine the sequence of the jobs : using **software tools**







determine the sequence of the jobs : using **software tools**

∄									General
≣	Pro	bler	Date 🗡	Start 🛆	Duration	Urgency	lob ID	Customer keyw	Job description
		■ Scheduling machine ID: 5_GAL340_4 (5 record(s))							
Þ			di 19/09/2017	15:09	24:56	Urgent	25488	SOAPRAH	200x55 Bath - Marseille - 22s
			do 21/09/2017	8:05	3:58	Normal	25487	SOAPRAH	200x45 South of France soap - 3s
			do 21/09/2017	12:03	1:30	Floating	25501	SOAPRAH	80x70 Bath - Paris
			do 21/09/2017	13:33	6:53	Normal	25491	SOAPRAH	150x120 soft soap - 9s
			do 21/09/2017	20:26	6:32	Normal	25492	SOAPRAH	140x125 Provence/Marseille - 7s
		Scheduling machine ID: 7_REWINDING (5 record(s))				record(s))			
			do 21/09/2017	10:05	4:48	Urgent	25488	SOAPRAH	200x55 Bath - Marseille - 22s
			do 21/09/2017	14:03	0:48	Normal	25487	SOAPRAH	200x45 South of France soap - 3s
			vr 22/09/2017	6:26	1:00	Normal	25491	SOAPRAH	150x120 soft soap - 9s
			vr 22/09/2017	12:58	0:45	Normal	25492	SOAPRAH	140x125 Provence/Marseille - 7s
			ma 25/09/2017	9:59	0:11	Floating	25501	SOAPRAH	80x70 Bath - Paris

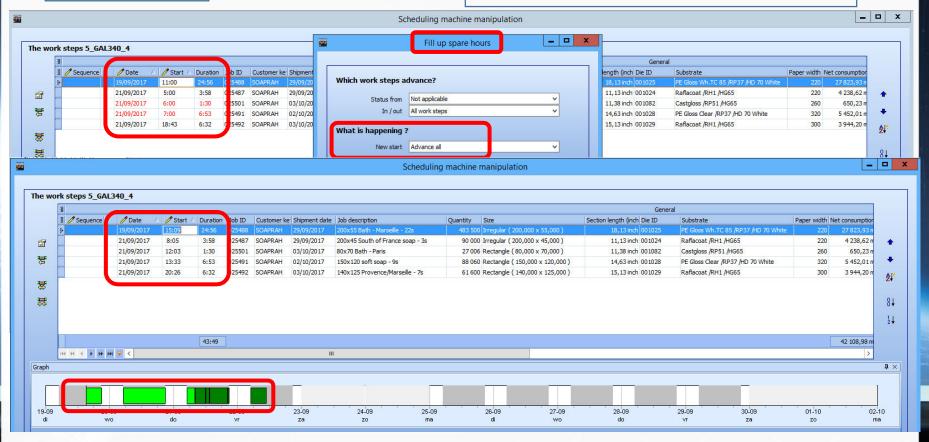


determine the sequence of the jobs : optimize scheduling

- input zone with jobs to be handled and scheduled or mix of all jobs (already scheduled are still to be scheduled)
- simulation of determining the job sequences to be cancelled and restarted or to be confirmed (tool offered by software)
- final scheduling, to be fixed for 1, 2, more day(s)
- **information** about :
 - calculated duration
 - quantities to be produced
 - technical details of the labels (size, colours, ...)
 - expected/confirmed delivery date
 - job and customer
 - ...



determine the sequence of the jobs : optimize scheduling





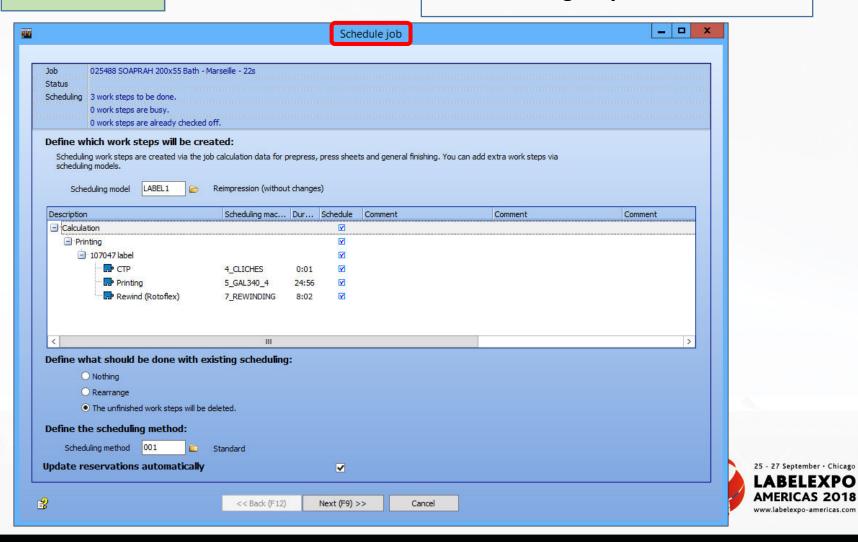
determine the sequence of the jobs : **emergency situations**

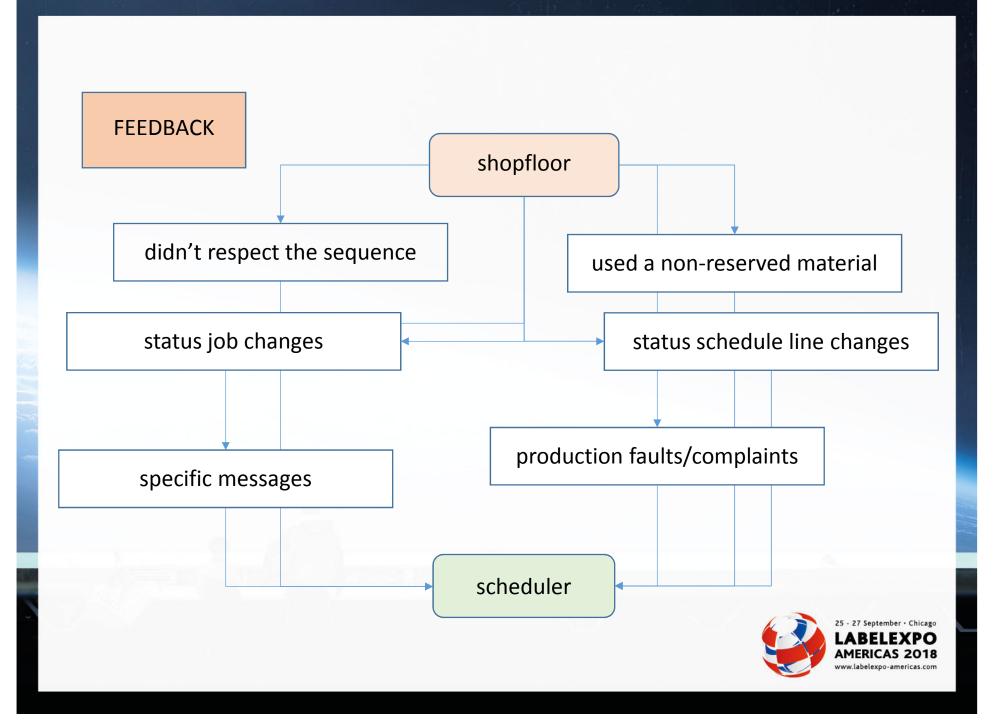
- **emergency** situations:
 - machine breakdown,
 - employee illness,
 - last moment changes,
 - temporary shortage of material,
 - important customer of company owner, ...
- **split** production in 2 or more parts deliver a minimum quantity
- look for **alternatives** (press, paper, ...)
- recalculate the production, using variant calculations of the basic one
- take into account :
 - other make-ready times, other press speed, other paper width
 - extra production steps (turret inline rewinder > offline rewinding)
 - so: re-evaluate stock situation
 - so: other die, as far as available

- ...



determine the sequence of the jobs : **emergency situations**





CONTINUOUS EVALUATION

- occupation reports
- production reports
 - real average setup-times
 - real average machine speeds
 - non-productive times
 - ...
- label waste reports

resulting in:

- update of calculation parameters so more accurate estimating
- general improvement of production efficienty



Thank you for your attention.

